

From: Mark A Mone mone@uwm.edu
Subject: RE: Fwd: Chancellor's Update: November 9 Campus Budget Meeting
Date: November 8, 2015 at 7:04 PM
To: Margo J Anderson margo@uwm.edu
Cc: Richard A Grusin grusin@uwm.edu, uc-private uc-private@uwm.edu

Hi Margo:

Thanks for explaining the background on your call for the financial data. It may be helpful to share two thoughts and we can discuss further when I visit the UC on Tuesday.

First, CCOET is discussing everything with no specific recommendations to me at this point; the context of this group mentioning financial exigency is to point out that that is a possibility if we do not address our structural imbalance in the next 1.5-2 years. A central goal of CCOET is to go beyond the budget cuts identified for FY16 and FY17 by the BPTF to prevent us from having to declare financial exigency—but that is all a ways off.

Second, while we cannot say definitively what the future will bring, it is my priority to avoid financial exigency at all costs. I don't think it is out of CCOET's "jurisdiction" to consider the ramifications, but if they did make such a recommendation in February, all of the required processes that you point out would be followed.

I will think through your suggestion about the explicit pledge and instructions to CCOET and give you my perspective on Tuesday.

Thanks again for the background.

Best,

Mark

Mark A. Mone, PhD
Chancellor
UW-Milwaukee

From: Margo J Anderson
Sent: Friday, November 06, 2015 5:05 PM
To: Mark A Mone
Cc: Richard A Grusin; uc-private
Subject: Fwd: Fwd: Chancellor's Update: November 9 Campus Budget Meeting

Mark,

Richard Grusin forwarded your response to him with reference to my blog post on financial emergency procedures.

Reisel has charged me to review the UWM position paper on tenure, layoffs, terminations and financial emergency in light of the actions of the Madison Senate. So that's what I am doing, and was raising some of the new issues the Madison document recommends to us.

In case you haven't visited our P&P at the moment, take a look at our financial emergency committee procedures in P&P (which have been there since 1980).

See <http://www4.uwm.edu/secu/policies/faculty/upload/May2015P-P.pdf> and go to p. 99.

The procedures require that the Faculty Consultative Committee for Financial Emergencies be constituted if "at any time a declaration of financial emergency is to be considered." Note that obviously means before such an emergency is declared, and in fact implies that the committee would consider whether to recommend such a declaration.

Since reports from CCOETT clearly document that individuals have asked the question about whether a fiscal emergency is possible, so that committee is already "considering" the issue. I think we all need to heed the procedures we have long had on these matters.

I also think that the Madison Senate document added some good language on how to do that, e.g., "the preparation of five years of audited financial statements, current and following-year budgets, and detailed cash-flow estimates for future years as well as detailed program, department, and administrative-unit budgets."

If you explicitly pledge that UWM will not face a financial emergency in the near future, I would suggest you say so to put rumors to rest and so instruct CCOETT that consideration of financial emergency is not part of their mandate.

Take care,
Margo

From: Richard A Grusin <rgrusin@gmail.com>
Subject: Fwd: Chancellor's Update: November 9 Campus Budget Meeting

From: Mark A Mone <mone@uwm.edu>
Subject: RE: Chancellor's Update: November 9 Campus Budget Meeting
Date: November 6, 2015 at 2:57:27 PM CST
To: Richard A Grusin <rgrusin@gmail.com>

Hi Richard:

Thanks for this note and the Newfield blog that you sent. Both are very helpful for different reasons.

I'd point out that Margo's call for more information is based on the presumption that we have declared financial exigency, which we have not. And, I hope that we do not have to go down that path which is why I've asked for CCOET to engage the campus in developing recommendations to help prevent that.

Best regards,

Mark

Mark A. Mone, PhD
Chancellor
UW-Milwaukee

From: Richard A Grusin [<mailto:rgrusin@gmail.com>]
Sent: Thursday, November 05, 2015 9:08 PM
To: Mark A Mone <mone@uwm.edu>
Subject: Re: Chancellor's Update: November 9 Campus Budget Meeting

Thanks, Mark, for your response. I presume you will have seen this excellent piece by Margo Anderson, which goes even further than my request in seeking detailed financial information; but in case you haven't, here is the link:

<http://uwmaaup.org/2015/11/05/how-to-run-a-railroad-part-i/>

Richard

On Nov 4, 2015, at 6:41 PM, Mark A Mone <mone@uwm.edu> wrote:

Dear Professor Grusin:

Thank you for your suggestions in regard to the November 9 Campus Budget Meeting. We are in the process of putting materials together for the meeting and will consider them as we proceed.

In general, I agree with your suggestion of sending materials ahead of time so that more substantive discussions can be held. In this case, I don't think the materials will be ready ahead of time, but I want you also to be aware that the substantive discussions and listening sessions through the Chancellor's Campus Organization and Effectiveness Team (CCOET) have been occurring and will continue to occur.

In addition, much of the data that you mention is being developed through the work of CCOET and at the school, college and unit level. I will share your suggestions with the CCOET co-chairs.

Thanks again for your positive suggestions.

Mark

Mark A. Mone, PhD
Chancellor
UW-Milwaukee

From: Richard A Grusin [<mailto:rgrusin@gmail.com>]
Sent: Tuesday, November 03, 2015 3:35 PM
To: Mark A Mone
Subject: Fwd: Chancellor's Update: November 9 Campus Budget Meeting

Dear Chancellor Mone,

Please see the attached letter for my suggestions in advance of next week's Campus Budget Meeting.

Thank you.

Richard Grusin

Begin forwarded message:

From: "University Relations" <universityrelations@uwm.edu>
Subject: Chancellor's Update: November 9 Campus Budget Meeting
Date: November 3, 2015 at 2:19:53 PM CST
To: grusin@uwm.edu
Reply-To: ur-replies@uwm.edu

<image003.jpg>

If you're having trouble viewing this email, you may [see it online](#).

Share this: [<image004.jpg>](#) [<image004.jpg>](#) [<image004.jpg>](#) [<image004.jpg>](#)

<image005.jpg>

Chancellor's Update: November 9 Campus Budget Meeting

November 3, 2015

Dear Faculty, Staff and Students,

Please plan to attend the November 9 Campus Budget Meeting from 1:15-2:15 p.m. in the Student Union, Fireside Lounge.

Together with shared governance leaders representing faculty, staff and students, representative(s) from the Chancellor's Campus Organization & Effectiveness Team (CCOET), Provost Johannes Britz, Vice Chancellors Robin Van Harpen and Tom Luljak and I will provide updates on:

- Details on budget cuts for fiscal year 2017
- CCOET actions including listening sessions, regular meetings, and plans for topics they will be discussing
- Shared governance and tenure
- UWS tuition-setting task force

If you are unable to attend the meeting in person, you may access the November 9 Campus Budget Meeting via [livestream](#).

To keep up to date with the many aspects of the budget discussion, visit the [UWM State Information Budget web site](#), which includes a web page for [CCOET](#) that provides updates and solicits feedback. Also, please mark your calendars for the next campus budget meeting on December 8 from 8:30 – 9:30 a.m. in the Student Union, Wisconsin Room.

Best regards,
Mark A. Mone
Chancellor

University Relations and Communications | University of Wisconsin-Milwaukee | P.O. Box 413, Milwaukee, WI 53201

To ensure that you continue receiving our emails, please add us to your address book or safe list.

Was this e-mail forwarded to you? [Sign up](#) to receive our future emails.

[manage](#) my preferences | [opt out](#) from email list

Richard Grusin
Professor of English
University of Wisconsin-Milwaukee
Milwaukee, WI 53211

grusin@uwm.edu

Richard A Grusin
rgrusin@gmail.com

Richard A Grusin
rgrusin@gmail.com